

CORPORATE PROFILE	2017	2018	2019
Revenue (millions of US \$)	\$1,356	\$1,761	\$1,566
Adjusted EBITDA (millions of US \$)	\$427.2	\$522.1	\$462.5
Revenue Per Available Room (RevPAR) (US \$)	\$144	\$144	\$145
Portfolio Information¹			
Number of Hotels	102	102	102
Total Gross Floor Area	16,151,993	16,151,993	16,151,993
Number of Rooms Sold	6,503,031	6,468,980	6,495,550
Number of Available Rooms	8,212,500	8,212,500	8,212,500
Occupancy Rate (%)	79.2%	78.8%	79.1%
Environmental Investments			
Amount Spent on Environmental-related Capital Projects (\$)	\$224,162	\$278,594	\$941,762
Number of Environmental-related Capital Projects (#)	8	11	38
GOVERNANCE DISCLOSURES			
	2017	2018	2019
Board Composition – Total Trustees (#)	9	9	9
Board Composition – Independent Trustees (%)	78%	78%	78%
Board Composition – Separate Chairperson and CEO	Yes	Yes	Yes
Board Diversity – Overall (%)	44%	67%	67%
Board Diversity – Women (%)	22%	33%	33%
Board Diversity – Ethnic Minority (%)	44%	56%	56%
SOCIAL DISCLOSURES			
	2017	2018	2019
Associates – Total Employees (#)	99	84	87
Gender			
Associates – Men (%)	45%	47%	46%
Associates – Women (%)	55%	53%	54%
Race			
Associates – Asian (%)	14%	16%	16%
Associates – Black or African American (%)	38%	28%	30%
Associates – Hispanic (%)	4%	2%	2%
Associates – White (%)	44%	53%	51%
Associates – Other (%)	0%	1%	1%
Age			
Associates – Below 30 years old (%)	12%	12%	15%

¹ Historical property performance is limited to a comparable, same store boundary of the 102 properties that were in the portfolio from 2017 through year-end. Dispositions within the portfolio during the period are excluded.

Associates – Between 30 and 50 years old (%)		60%	60%	53%
Associates – Above 50 years old (%)		27%	27%	32%
ENVIRONMENTAL DISCLOSURES²	2017	2018	2019	Percentage Change (2017-19)
Relative Performance				
Energy Intensity Per Square Foot (kilowatt hours)	25.46	25.69	25.25	-0.83%
Greenhouse Gas Intensity Per Square Foot (kilograms CO ₂ e)	8.70	8.12	7.99	-8.32%
Water Intensity Per Occupied Room (gallons)	137.06	136.62	132.06	-3.65%
Absolute Performance				
Energy Consumption – Total (megawatt hours)	411,271.49	414,891.65	407,855.21	-0.83%
Energy Consumption – Direct (megawatt hours)	173,776.10	179,358.30	176,136.54	1.36%
Energy Consumption – Indirect (megawatt hours)	237,495.39	235,533.35	231,718.67	-2.43%
Energy – Renewables (%)	7.4%	7.2%	7.2%	-2.88%
Greenhouse Gas Emissions – Total (metric tons CO ₂ e)	140,553.02	131,154.77	128,861.66	-8.32%
Greenhouse Gas Emissions – Scope 1 (metric tons CO ₂ e)	31,541.46	32,554.84	31,975.76	1.38%
Greenhouse Gas Emissions – Scope 2 (metric tons CO ₂ e)	109,011.56	98,599.93	96,885.91	-11.12%
Water Consumption – Total (kilogallons)	891,336.88	883,792.55	857,777.02	-3.77%

² Historical property performance is limited to a comparable, same store boundary of the 102 properties that were in the portfolio from 2017 through year-end. Dispositions within the portfolio during the period are excluded.